

**To:** 'Matt Francis'[m.francis@erllc.com]  
**Cc:** 'Brent A. Scarbrough'[brent@frontierenvironmental.net]; 'Clay Combrink'[clay@frontierenvironmental.net]; 'Travis Snyder'[travis@frontierenvironmental.net]  
**From:** Daniel S. Hinds  
**Sent:** Tue 8/19/2014 1:04:33 PM  
**Subject:** RE: Gold King Project?

8/19/2014

Matt:

Thank you for the update. Frontier Environmental Services' wishes the best for the project and its success; with no injuries!

It is always a pleasure!

Dan Hinds

-----Original Message-----

From: Matt Francis [mailto:m.francis@erllc.com]  
Sent: Tuesday, August 19, 2014 5:59 AM  
To: Daniel S. Hinds  
Subject: RE: Gold King Project?

We are pursuing PO for Harrison Western to do the Gold King work. I appreciate the time you spent on the proposal and will keep you in mind for future work.

Matt

Sent via the Samsung Galaxy NoteR 3, an AT&T 4G LTE smartphone

----- Original message -----

From: "Daniel S. Hinds"  
Date: 08/18/2014 9:13 AM (GMT-07:00)  
To: Matt Francis  
Subject: Gold King Project?

8/18/2014

Matt;

Has ER decided upon which company will be doing the Gold King Arch Set Installation, Cement Creek, San Juan County, Colorado?

Thanks!

Dan

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